# **Galena Park Independent School District**

# **Cunningham Middle School**

# 2023-2024 Campus Improvement Plan

#### **Distinction Designations:**

Academic Achievement in English Language Arts/Reading
Academic Achievement in Mathematics
Top 25 Percent: Comparative Academic Growth
Top 25 Percent: Comparative Closing the Gaps
Postsecondary Readiness



**Board Approval Date:** August 1, 2023

# **Mission Statement**

"To provide students with a safe, student-centered instructional environment, characterized by rigorous, college/career-focused experiences that support life-long learning, critical thinking, and empowered leadership."

# Vision

W. C. Cunningham will be an academic center that strives to develop citizens with the skills, knowledge, and core values to lead and influence their communities.

# **Campus Profile**

#### **History of Campus and Important Changes**

Located in the heart of the North Channel area in Greater East Harris County, along the magnificent Houston Ship Channel, and just 15 minutes away from downtown Houston, Texas, is W.C. Cunningham Middle School. In 1979, G.P.I.S.D. formulated plans for a new middle school and construction began. W. C. Cunningham Middle School opened on the 29th of August 1982.

With pride, the school was named after a former G.P.I.S.D. superintendent, Mr. W. C. Cunningham. Mr. Cunningham was not only known in the field of education, but also as an oilman. His relationship with the oil fields of West Texas and Oklahoma gained him the nickname of Wildcatter. When the school was looking for an appropriate mascot, there was only one animal of choice—the Wildcat. Thus, we became the Cunningham Winning Wildcats.

In 1992, a new gym and 28 classrooms were added. In 2012 a major renovation project was completed.

Cunningham enjoys a strong tradition of academic excellence. In 1998 CMS was the first secondary school in Galena Park ISD to earn the "Exemplary" rating from TEA." The school repeated this honor in 2001 and 2009. Additionally, it achieved a "Recognized" rating in 1999, 2002, 2003, 2006, 2008, 2009, and 2011. The campus met Adequate Yearly Progress in 2008, 2009, 2010, and 2011. From 2015-2019, The campus achieved a "Met Standard" rating on the TEA Accountability Index. Our student teams and organizations frequently achieve top honors in competition and are known for their quality programs.

The Cunningham Title I program provides for parent involvement activities, extended day tutorials in core subject areas, supplemental Saturday School Program, and Saturday School Tutorials, supplemental retired-teacher social studies support, and a supplemental social students teacher. Title I provides 3 Secondary Instructional Specialists for our campus; Math, ELAR, and Science.

Our State Compensatory Program (SCE) consists of a STAAR preparation Saturdays, weekly tutorials, and Saturday School sessions for content areas, a Technology Instructional Specialist, and an intervention Math/ELAR teacher. ESL teachers and classroom support are provided. Through CTE, CMS offers our students classes in Career Portals – Humanities, Data Entry, and Digital Design.

Over the past several years, the school has worked hard to improve in every content area through developing relationships with all stakeholders and providing more rigorous instruction that reflects in our student activities and testing results.

We believe in building relationships with students, staff, and parents. We also believe that our continued success can be attributed to our increasing parental involvement.

Cunningham Middle School

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To address the needs of special education students, our campus incorporates a collaborative teaching model (co-teaching), which allows a certified Special Education teacher to work collaboratively and side-by-side with a general education teacher. Co-teachers work exclusively with one specific content area. This teaching model has helped students close academic gaps and make adequate academic gains.

Intervention classes, known as Reading Plus, Math Plus, and Writing Plus were added to each grade level for students who failed one or both portions of the math or reading state assessments the previous year. The purpose of these classes is to help students receive accelerated instruction in the areas of need, resulting in academic success on the 8th-grade Student Success Initiative requirements, and 7th-grade STAAR Exams.

We provide Saturday school tutorials throughout the school year as remediation for students who failed or were at risk of failing a core subject during the previous nine weeks. These Saturday School Tutorials were created to help At-Risk students receive additional instruction throughout the year and obtain a passing grade in the core subject area(s) failed. We provided specialized pull-outs for each content area as well and collaborated with district specialists to help create engaging lessons. This resulted in innovative small group instruction.

Implemented in the 2018 - 2019 school year, all 8th-grade students are required to take a college and career readiness course (CCR).

Implemented in the 2019-2020 school year, all 7th-grade students are required to take a class supplemental to ELAR called ThinkTank.

#### Where We Are Now:

WC Cunningham Middle School (CMS) is one of twenty-six campuses in Galena Park Independent School District. CMS opened its doors in 1982 and serves predominantly African American and Hispanic, low socioeconomic families. CMS currently serves 992 students in grades 7 and 8. Our projected scheduling plan for the 2023-2024 academic year will be built around traditional schedule (Eight 45 minutes every other day), and students in each grade level will be divided into three-four "core-area" teams. Each team includes core teachers who work together to ensure the success of the students on their teams.

We look forward to a year focused on leading our students to success as we prepare them to become life-long learners and influential leaders.

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# **Comprehensive Needs Assessment**

Revised/Approved: June 21, 2023

# **Demographics**

#### **Demographics Summary**

Cunningham Middle School opened on the 29<sup>th</sup> of August 1982 to serve students in grades six through eight; since 2000, the campus has served seventh and eighth-grade students in the Galena Park Independent School District. Our personnel is comprised of certified professionals who serve a diverse student population through a multitude of educational programs. Cunningham Middle School's total student enrollment is 986. Our campus enrollment by race/ethnicity and group is as follows:

#### **Student Enrollment by Race/Ethnicity**

- African American 32.8%
- Asian .2%
- Hispanic 61.4%
- American Indian 0.2%
- Pacific Islander 0.0%
- Two or More Races 1.6%
- White 3.8%

#### **Student Enrollment by Group**

- Economically Disadvantaged 86.7%
- EB Students/EL 26.9%
- Students Receiving Special Education Services 10.3%

Cunningham Middle School staff and teachers are as follows:

- Number of Full-Time Staff 82.6
- Number of Full-Time Teachers 66

The student mobility rate at Cunningham Middle School is 12.4%. The overall attendance rate is 93.1%.

#### **Demographics Strengths**

Cunningham Middle School enjoys the following demographic strengths:

- 1. 1. Diverse and culturally competent staff
- 2. 2. Special programs (GT, CTE, SPED, Fine Arts, Athletics, Bilingual/ESL) are in alignment with the philosophy and beliefs of our teachers and administrators
- 3. 3. Percentage of male teachers above district and state average
- 4. 4. Staff Education level above that of district and state
- 5. 5. Active PTA

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** Social emotional learning competencies are lacking in students which causes disciplinary and culture issues. **Root Cause:** Students are not buying into the current social emotional learning practices.

# **Student Learning**

#### **Student Learning Summary**

STAAR Spring 2022 (Preliminary Scores)

				Grade 7	Reading			
Campus	# Testers	# Appr	% Appr	# Meets	% Meets	# Masters	% Masters	Component
CMS	419	365	76%	224	47%	125	26%	50%
	•			Grade	7 Math		•	•
	# Testers	# Appr	% Appr	# Meets	% Meets	# Masters	% Masters	Component
CMS	403	218	54%	74	18%	21	5%	26%
	•	•		Grade 8	Reading	•	•	•
	# Testers	# Appr	% Appr	# Meets	% Meets	# Masters	% Masters	Component
CMS	505	370	73%	240	48%	150	30%	50%
			Gr	ade 8 Math (with	7th-grade Advance	ed)		
	# Testers	# Appr	% Appr	# Meets	% Meets	# Masters	% Masters	Component
CMS	500	330	66%	180	36%	60	12%	38%
				Grade 8	Science			
	# Testers	# Appr	% Appr	# Meets	% Meets	# Masters	% Masters	Component
CMS	505	311	62%	161	32%	54	11%	35%
	•			Grade 8 So	cial Studies		•	•
	# Testers	# Appr	% Appr	# Meets	% Meets	# Masters	% Masters	Component
CMS	505	188	37%	62	12%	34	7%	19%

#### **Student Learning Strengths**

Teachers use expert instructional delivery, administering ongoing assessments and providing needed interventions.

Teachers plan interventions for students based on their needs. Interventions are flexible and changed based on student needs.

Teachers are employing the DDI process and the use of data to improve lesson planning and instructional delivery.

#### **Problem Statements Identifying Student Learning Needs**

**Problem Statement 1:** There needs to be improved consistency among instructional practices specifically with continuing implementation of Kagan and fundamental five practices, employing cross-curricular strategies to derive at correct responses, and the use of individualized content exemplar will increase the areas of meets and masters scores. **Root Cause:** There is a not a consistency of instructional practices across content areas.

## **School Processes & Programs**

#### **School Processes & Programs Summary**

- Special Education
- ESL
- Pre-AP
- College & Career Readiness
- LOTC
- Extra-Curricular Activities
- Communities In Schools

#### **School Processes & Programs Strengths**

Principal advisory with students, getting students' feedback, diverse group of students.

Wildcat Warriors reaching the unreachable students and making a difference.

Student organizations as a whole do well with keeping our students grounded and building strong character

F.L.I.T.E. TEAM (Fearless Leaders Impacting Today's Education) builds leadership capacity

Pre-Math students are currently taking the Pre-ACT exam before High school

DDI Process has helped to see the weakest TEKS, which has allowed us to work with students and misconceptions

#### **Problem Statements Identifying School Processes & Programs Needs**

**Problem Statement 1:** Students are not prepared for college and trade or other career opportunities. **Root Cause:** 7th & 8th grade college and career curriculum writing does not incorporate opportunities for students to learn more about preparing for college and financial aid.

**Problem Statement 2:** Students are not showing written evidence of learning Root Cause: 7th & 8th grade students are not using interactive notebooks or some form of journaling on paper across all content areas

## **Perceptions**

#### **Perceptions Summary**

Cunningham Middle School is a diverse campus with a family environment that employs over 50% veteran teachers who strive daily to meet the needs of its students in a variety of ways, including extracurricular activities, targeted subject-area tutorials, community outreach, and college and career-focused instruction. CMS is perceived to have strong academics and new teachers feel supported by the New Teacher Mentor Program. Teacher and student attendance incentive programs at CMS are effective. We have a high focus on college and career readiness and we take pride in utilizing various outreach and inclusion programs to meet students' social, physical, and academic needs.

#### **Perceptions Strengths**

- CMS staff build good relationships with students, which causes good student interaction
- CMS hosts events that build relationships between students and staff, which allows students to see us outside of the classroom
- CMS provides food to the community with constant Paw Pantry distributions. (Partnered with Houston Food Bank)
- CMS provides a safe and positive learning environment for all students
- CMS is strongly committed to effective parental communication
- Teachers have the opportunity to be involved in campus level-decision making
- CMS reaches out to ALL students of every demographic group
- CMS uses various modes of communication with parents

#### **Problem Statements Identifying Perceptions Needs**

Problem Statement 1: CMS parents/guardians need continuous training and support in our various technology platforms. Root Cause: Parents lack of confidence in technology.

# **Priority Problem Statements**

# Goals

Goal 1: Mental, Physical, and Emotional Safety and Health for all Students and Staff

**Performance Objective 1:** Teach safety practices and protocols to 100% of students and staff

Strategy 1 Details		Reviews			
Strategy 1: Teach Standard Response Protocols to 100% of students and staff		Formative			
Strategy's Expected Result/Impact: All students and staff will know the Standard Protocols for responding to	Sept	Dec	Feb	May	
emergencies; Hold, Lockdown, Secure, Shelter-in-place, Evacuation	50%	65%			
No Progress Continue/Modify	X Discon	tinue			

Goal 1: Mental, Physical, and Emotional Safety and Health for all Students and Staff

**Performance Objective 2:** Implement an effective student discipline management plan to reduce discipline incident rates and maintain compliance with state and federal requirements

Strategy 1 Details		Reviews		
Strategy 1: Maintain consistency when administering disciplinary consequences.		Formative		
<b>Strategy's Expected Result/Impact:</b> Improved survey results, in regards to staff perspective of consistent discipline consequences.	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Administrators	10%	40%		
Strategy 2 Details		•		
Strategy 2: Look at student's disciplinary data for type and number of infractions.		Formative		Summative
Strategy's Expected Result/Impact: Improve school culture survey results in regards to fairness and equality.	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Administrators	N/A	40%		
Strategy 3 Details		Rev	iews	
Strategy 3: Share data with other administrators and staff to foster conversations about bias and privilege.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Improved survey results, in regards to staff perspective of consistent discipline consequences and improve school culture survey results in regards to fairness and equality.	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Administrators	20%	40%		
ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	X Discon	tinue		•

Goal 1: Mental, Physical, and Emotional Safety and Health for all Students and Staff

Performance Objective 3: Maintain a healthy environment so staff and students thrive and are productive

Strategy 1 Details		Reviews		
Strategy 1: Student Nutrition Services will continue to provide healthy, nutritious meals that will follow the Department of		Summative		
Agriculture's nutritional guidelines.	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: At least 60% participation for breakfast  Staff Responsible for Monitoring: Assistant principal for operations	25%	30%		
Strategy 2 Details	Reviews			
Strategy 2: Custodial Services will provide sanitation processes that match hospital-grade procedures when appropriate and		Summative		
consistent with CDC guidelines.	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: To reduce exposure to COVID-19 and other illnesses.  Staff Responsible for Monitoring: Assistant principal for operations		40%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 1: Mental, Physical, and Emotional Safety and Health for all Students and Staff

Performance Objective 4: All campuses will provide social and emotional support through various programs

Strategy 1 Details		Reviews		
Strategy 1: Organize SEL lessons during zero period.		Formative		Summative
Strategy's Expected Result/Impact: Friendly, inclusive and inviting school climate	Sept	Dec	Feb	May
Staff Responsible for Monitoring: SEL coordinator Principal	50%	65%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 1: Increase the number of students who graduate college-ready in English and Math

Strategy 1 Details		Reviews		
Strategy 1: Ensure all students are enrolled in college and career readiness classes CCR (8th grade) or Think Tank (7th	Formative Sum			
grade).  Stratogy's Evmosted Desult/Impact. Improve TSIA participation and scores	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: Improve TSIA participation and scores Staff Responsible for Monitoring: Assistant principal for Curriculum and Instruction	100%	100%	100%	
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 2: Increase the number of students who graduate with an Associate's Degree or a Certificate of Technology

Strategy 1 Details		Reviews			
Strategy 1: Maintain compliance with the McKinney-Vento Act		Formative			
Strategy's Expected Result/Impact: Increase student achievement and to be in compliance	Sept	Dec	Feb	May	
Staff Responsible for Monitoring: McKinney-Vento Assistant principal	N/A	35%			
Strategy 2 Details					
Strategy 2: Coordinate CTE and ECHS assemblies to encourage student participation		Formative		Summative	
Strategy's Expected Result/Impact: 90% of 8th graders attend virtual or in-person open house at ECHS	Sept	Dec	Feb	May	
C. CCD					
Staff Responsible for Monitoring: 8th Grade Assistant Principal 8th Grade Counselor	N/A	N/A			

# **Performance Objective 3:** Improve state test scores in all categories

Strategy 1 Details	Reviews			
Strategy 1: Implement research-based strategies for all content areas, with the goal of enhancing our instruction to mirror		Formative		Summative
real-world scenarios, so that student learning will continually improve based on a score of 50% or higher on assessments.	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: Increase student performance Staff Responsible for Monitoring: Teacher	25%	40%		
Strategy 2 Details		Rev	iews	
Strategy 2: Provide training to all teachers that work with special education students in a coteach setting for the purpose of		Formative		Summative
increasing special education performance in the areas of meets and growth on STAAR.	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: Improve special education student performance on assessments  Staff Responsible for Monitoring: teacher of record and co-teacher	35%	40%		
Targeted Support Strategy - Additional Targeted Support Strategy				
Strategy 3 Details			iews	1
Strategy 3: Provide teachers with a sufficient amount of time to plan (e.g. common planning time/PLC).		Formative	1	Summative
Strategy's Expected Result/Impact: Student centered plans developed to increase student achievement	Sept	Dec	Feb	May
Staff Responsible for Monitoring: teachers  ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability	65%	80%		
Strategy 4 Details		Rev	iews	
Strategy 4: Use data driven decision making to drive instruction	Formative Sun			Summative
Strategy's Expected Result/Impact: Increase in meets and masters performance	Sept	Dec	Feb	May
ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability	40%	45%		

Strategy 5 Details		Reviews		
Strategy 5: Campus instructional leaders use consistent written protocols and processes to lead their department, grade level		Formative		Summative
teams, or other areas of responsibility.  Strategy's Expected Result/Impact: Lead team members use agendas and tracking tools for their instructional responsibilities including observation/ feedback cycles, PLCs, and data meetings.	Sept	Dec 70%	Feb	May
Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)  ESF Levers: Lever 1: Strong School Leadership and Planning				
Strategy 6 Details		Revi	iews	
<b>Strategy 6:</b> Campus practices and policies demonstrate high expectations and shared ownership for student success, with a drive toward college and career readiness and postsecondary success.	Sept	Formative Dec	Feb	Summative May
Strategy's Expected Result/Impact: Artifacts in the classrooms and hallways reference practices and policies.  Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	15%	50%	100	
ESF Levers: Lever 3: Positive School Culture				
Strategy 7 Details		Revi	iews	
Strategy 7: Campus instructional leaders frequently review how teachers internalize, modify and use lesson plans,	Formative			Summative
providing feedback and lesson planning support regarding alignment to scope and sequence, the standards, and the expected level of rigor	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: Feedback evaluates alignment between the lesson objective, activities, standards, scope and sequence, and expected level of rigor.  Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	15%	40%		
Strategy 8 Details		Revi	lovva	
Strategy 8: Campus instructional leaders provide training and ongoing support so that teachers implement best practices for		Formative	iews	Summative
establishing and maintaining a strong classroom culture, including setting behavioral expectations, establishing routines and	Sept	Dec	Feb	May
procedures that maximize instructional time, and building strong relationships.  Strategy's Expected Result/Impact: Teachers build strong relationships with students through a variety of means, including establishing high expectations for all students, using encouraging and affirming tone and language, and implementing restorative practices.  Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	20%	50%		
ESF Levers: Lever 5: Effective Instruction				

Strategy 9 Details		Rev	iews	
Strategy 9: Campus instructional leaders provide training and ongoing support so that teachers effectively use high-quality		Formative		Summative
instructional materials and research-based teaching practices that promote critical-thinking skills and include differentiated and scaffolded support for student with disabilities, English learners, and other student groups.	Sept	Dec	Feb	May
<b>Strategy's Expected Result/Impact:</b> Teachers and campus leaders use a framework for instruction, including instructional materials use, that contains high-leverage practices.	20%	50%		
Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)				
ESF Levers: Lever 5: Effective Instruction				
Strategy 10 Details		Rev	iews	
Strategy 10: Campus instructional leaders ensure teachers are adapting instruction and materials to allow students to see the	Formative			Summative
relevance between rigorous content and their lived experiences.  Strategy's Expected Result/Impact: Campus-wide expectations and procedures ensure that classroom rituals and	Sept	Dec	Feb	May
routines, instructional activities, physical space, and social environment validate multiple experiences and perspectives.  Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	25%	60%		
ESF Levers: Lever 5: Effective Instruction				
Strategy 11 Details		Rev	iews	•
Strategy 11: Campus instructional leaders review disaggregated data to track and monitor progress of all students and		Formative		Summative
provide evidence-based feedback to teachers.	Sept	Dec	Feb	May
trategy's Expected Result/Impact: Coaching and support of teachers is informed by data, including an analysis of udent work samples to assess curricular rigor and the impact of instruction.  taff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	30%	45%		
ESF Levers: Lever 5: Effective Instruction				

Strategy 12 Details		Reviews		
Strategy 12: Teachers use a corrective action planning process (TIL/DDI) individually and in PLCs to analyze student	Formative Sont Dog Fob			Summative
work, identify trends in student misconceptions, determine the root cause as to why students may not have learned the concept, and create plans for instructional adjustments.	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: Unpack Standard and Create Exemplar Identify Gap Plan the Reteach Practice the Reteach Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	20%	35%		
ESF Levers: Lever 5: Effective Instruction				
Strategy 13 Details		Rev	iews	<b>-</b>
Strategy 13: Teachers (with content and grade-level teams whenever possible) have protected time built into the master	Formative			Summative
schedule to meet frequently and regularly for in-depth conversations about formative and interim student data, effective instructional strategies, and possible adjustments to instructional delivery focused on meeting the needs of both struggling	Sept	Dec	Feb	May
learners and learners needing acceleration.  Strategy's Expected Result/Impact: Master schedule includes regular times for teams to meet.  Staff Responsible for Monitoring: Assistant Principal for Master Schedule		70%		
ESF Levers: Lever 5: Effective Instruction				
Strategy 14 Details		Rev	iews	<b>I</b>
<b>Strategy 14:</b> Student progress toward measurable goals is visible in every classroom and throughout the school to foster student ownership and goal setting.		Formative		Summative
Strategy's Expected Result/Impact: All classrooms include at least one visible student progress tracking artifact,	Sept	Dec	Feb	May
which is regularly updated. Student incentives will be offered to students who meet their own personal goals and attend after school/Saturday tutorials.  Staff Responsible for Monitoring: Campus CAST (Campus Accountability and Support Team)	25%	50%		
ESF Levers: Lever 5: Effective Instruction Funding Sources: Student incentives to promote student growth - 199 - Local - \$3,500				
No Progress Accomplished — Continue/Modify	X Discon	I itinue	<u> </u>	

Performance Objective 4: Increase the number of students who complete a Career and Technology Education (CTE) sequence of courses

Strategy 1 Details	Reviews			
Strategy 1: Complete four year personal graduation plans (PGPs) on all 8th grade students.	Formative			Summative
Strategy's Expected Result/Impact: All 8th grade students will have a plan for a CTE sequence of courses.	Sept	Dec	Feb	May
Staff Responsible for Monitoring: 8th Grade Counselor 8th Grade Assistant Principal	N/A	N/A		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# **Performance Objective 5:** Increase promotion and graduation rates

Strategy 1 Details	Reviews			
Strategy 1: Facilitate and implement truancy prevention programs with fidelity.	Formative			Summative
Strategy's Expected Result/Impact: Increased student attendance	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Assistant Principal Attendance Clerk	N/A	N/A		
No Progress Continue/Modify	X Discontinue			

## Goal 3: Wide Range of Student Opportunities

Performance Objective 1: Increase participation in student clubs, enrichment activities and extracurricular opportunities

Strategy 1 Details	Reviews			
Strategy 1: There will be a campus wide recognition rally and ceremony for all students each grading period.		Formative		
Strategy's Expected Result/Impact: Increased student motivation	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Counselors Assistant Principals Team Leaders	N/A	50%		
No Progress Continue/Modify	X Discon	tinue		

# Goal 3: Wide Range of Student Opportunities

Performance Objective 2: Increase participation and performance in high quality fine arts programs in music, art, theatre and dance

Strategy 1 Details	Reviews			
Strategy 1: Focus on increased participation and continued improvement in UIL Fine Arts events		Formative		Summative
Strategy's Expected Result/Impact: Increased participation and improved results in UIL Fine Arts events	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Principal	20%	30%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# Performance Objective 3: Track regional labor demands to adjust/facilitate changes in GPISD Programs of Study (POS) offerings

Goal 3: Wide Range of Student Opportunities

# Goal 3: Wide Range of Student Opportunities

**Performance Objective 4:** Objective: CMS will conduct academic night and parent teacher conferences once per semester that will be compatible to parent availability.

Strategy 1 Details		Reviews			
Strategy 1: Content teams will develop information needed for academic night.		Formative			
Strategy's Expected Result/Impact: This will help to create more meaningful information that will be shared with	Sept	Dec	Feb	May	
Staff Responsible for Monitoring: Principal Assistant Principal Leadership Teams Parent Involvement Committee(PALMS) Core Content Common Plan Teams	N/A	N/A			
Strategy 2 Details		Rev	iews		
Strategy 2: CMS will conduct a parent survey tool twice during the academic year.		Formative		Summative	
Strategy's Expected Result/Impact: This will provide tangible feedback to assist in making necessary academic	Sept	Dec	Feb	May	
improvements.  Staff Responsible for Monitoring: Principal Assistant Principal Parent Involvement Committee(PALMS)	N/A	N/A			
No Progress Continue/Modify	X Discon	tinue	L	ı	

Performance Objective 1: Increase employee retention by 1% by recruiting, developing and supporting highly qualified staff

Strategy 1 Details	Reviews			
Strategy 1: Frequent Pow-Wows and meetings for new teachers with assigned mentors.		Formative		
Strategy's Expected Result/Impact: Increase in new teacher contract renewals/retention.	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Lead Teacher Mentor	30%	65%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 2: Obtain an employee satisfaction rate of 80% or higher in regard to employee relations services

Strategy 1 Details	Reviews			
Strategy 1: Achieve high employee satisfaction by providing excellent customer service both internal and external		Formative		
Strategy's Expected Result/Impact: Positive Campus Culture and Climate	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Principal	N/A	40%		
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 3: Provide training to selected employees in order to prepare them for advancement

Strategy 1 Details		Reviews		
Strategy 1: Ensure staff members are provided with professional development to increase and support job performance and		Formative		
staff retention.	Sept	Dec	Feb	May
Strategy's Expected Result/Impact: Improvement on TTESS ratings Staff Responsible for Monitoring: Administrators	N/A	40%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# Performance Objective 4: Survey staff annually on professional development needs

Strategy 1 Details	Reviews			
Strategy 1: Provide professional development needs assessment survey to all staff.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> Provide data on employee professional development needs/wants to appropriate	Sept	Dec	Feb	May
staff members for planning.  Staff Responsible for Monitoring: Principal	N/A	N/A		
No Progress Continue/Modify	X Discon	tinue		

## Goal 5: Excellent Operational and Fiscal Support and Responsibility

Performance Objective 1: Ensure efficient and effective use of District resources in order to best support students and staff

Strategy 1 Details	Reviews			
Strategy 1: Analyze the campus budget weekly to ensure funds are being spent efficiently.	Formative			Summative
Strategy's Expected Result/Impact: Maintain a positive campus budget	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Principal	60%	65%		
No Progress Continue/Modify	X Discon	tinue		

# Goal 5: Excellent Operational and Fiscal Support and Responsibility

**Performance Objective 2:** Ensure fiscal soundness in future years and maintain organizational capacity sufficient to support progress towards fulfilling the District mission

Strategy 1 Details	Reviews			
Strategy 1: Maintain campus budget to meet the yearly needs of campus.	Formative			Summative
Staff Responsible for Monitoring: Principal	Sept	Dec	Feb	May
	45%	60%		
No Progress Accomplished — Continue/Modify	X Discon	tinue		

# Goal 5: Excellent Operational and Fiscal Support and Responsibility

Performance Objective 3: The operational department will have life cycle replacement plans to ensure GPISD can maintain excellent facilities and equipment

Strategy 1 Details		Reviews		
Strategy 1: Maintain a capital outlay plan to meet the long-term needs of the campus.		Formative		
Strategy's Expected Result/Impact: Maintain up to date furniture and equipment on campus	Sept	Dec	Feb	May
Staff Responsible for Monitoring: Principal	35%	60%		
No Progress Accomplished Continue/Modify	X Discon	tinue		

## Goal 6: Parent and Community Engagement

**Performance Objective 1:** Provide programs that increase parent knowledge as well as give parents and the community an opportunity to engage with the school.

Strategy 1 Details	Reviews			
Strategy 1: Provide checklist or pamphlet that explains what engagement means to parents and ways to engage.  Strategy's Expected Result/Impact: Increase in parental and community engagement with campus  Staff Responsible for Monitoring: Administrators and PEIMS Specialist	Formative			Summative
	Sept	Dec	Feb	May
	N/A	40%		
Strategy 2 Details	Reviews			
Strategy 2: Parent survey that addresses the days and times for the campus to reach out to parents for meetings and	Formative Sur			Summative
trainings Strategy's Expected Result/Impact: Increase in engagement of parents with campus Staff Responsible for Monitoring: Adminstrators and PEIMS Specialist	Sept	Dec	Feb	May
	N/A	N/A		
Strategy 3 Details	Reviews			
Strategy 3: Monthly updates for parents on opportunities to engage and volunteer on campus	Formative			Summative
Strategy's Expected Result/Impact: Increase in parent involment on camppus Staff Responsible for Monitoring: Administrators and teachers	Sept	Dec	Feb	May
	25%	45%		
Strategy 4 Details	Reviews			
Strategy 4: Parent technology tranings that will train parents on technology such as Skyward, Google Classroom etc.  Staff Responsible for Monitoring: Teachers, Administrators, Digital Learning & Assessment Coordinator (DLAC) (Spanish & English Sessions)	Formative			Summative
	Sept	Dec	Feb	May
	N/A	50%		

Strategy 5 Details	Reviews			
Strategy 5: Send the (parent friendly) link for parents to volunteer on campus to all parents at the beginning of the year as a part of the registration process.  Staff Responsible for Monitoring: Administrators PEIMS Specialist	Formative			Summative
	Sept	Dec	Feb	May
	100%	100%	100%	
Strategy 6 Details	Reviews			
Strategy 6: Parent to Parent section on social Media and Website where parents are interviewed and can engage with each other about their experiences.  Staff Responsible for Monitoring: Administrators and Counselors	Formative			Summative
	Sept	Dec	Feb	May
	N/A	65%		
No Progress Accomplished Continue/Modify	X Discon	tinua		•

# **RDA Strategies**

Goal	Objective	Strategy	Description
2	3	3	Provide teachers with a sufficient amount of time to plan (e.g. common planning time/PLC).
2	3	4	Use data driven decision making to drive instruction

# **Targeted Support Strategies**

Goal	Objective	Strategy	Description
2	3	2	Provide training to all teachers that work with special education students in a coteach setting for the purpose of increasing special education performance in the areas of meets and growth on STAAR.
2	3	3	Provide teachers with a sufficient amount of time to plan (e.g. common planning time/PLC).
2	3	4	Use data driven decision making to drive instruction

# **Additional Targeted Support Strategies**

Goal	Objective	Strategy	Description
2	3	2	Provide training to all teachers that work with special education students in a coteach setting for the purpose of increasing special education performance in the areas of meets and growth on STAAR.
2	3	3	Provide teachers with a sufficient amount of time to plan (e.g. common planning time/PLC).
2	3	4	Use data driven decision making to drive instruction

### Title I

#### 1.1: Comprehensive Needs Assessment

The CMS CPAC committee met February 27, 2023 to review recent accountability reports (i.e., Federal Report Card, School Report Card, TAPR (Texas Academic Performance Report, etc.) to evaluate campus strengths, concerns, and weaknesses.

The CNA process at Cunningham Middle School involves all staff members. All staff members are required to join one of four committees. Four committees were established and met individually. The staff broke out into groups and each subcommittee reviewed the data (parent, student, and teacher surveys, STAAR results, attendance data, discipline data, schedules). Each team listed strengths and concerns/weaknesses. We discussed each concern/weakness and deleted any items that were out of campus control and focused on one or two that we could make our goals for the upcoming school year. Each team then wrote a problem statement and identified root causes. (See meeting logs for notes.)

Persons listed below were split between 4 committees and served in the CNA process.

1	aklilu	adeye	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	baker	stefan	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Baker	Desirae	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Broussard	Vanessa	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Carter	Ashleigh	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Collier	Т	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Collins	Shawn	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Dawson	Michael	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Delosa	Dindo	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Edwards	Kim	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	FRENCH	TAYLOR	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Guess	Crezetta	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	King	Letitia	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Lane	Kimberly	DEMOGRAPHICS (Who are we and with whom are we engaged?)

1	aklilu	adeye	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Lane	Kim	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Loera	Jaime	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Loving	Kenneth	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Pickrom	Frederick	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Ridley	Roland	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Sifuentes	Joshua	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Smith	Brittany	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Williams	Shelby	DEMOGRAPHICS (Who are we and with whom are we engaged?)
1	Willis	Debora	DEMOGRAPHICS (Who are we and with whom are we engaged?)
2	Arceneaux	James	STUDENT LEARNING (How are our students doing?)
2	Delosa	Nancy	STUDENT LEARNING (How are our students doing?)
2	Dietz	Dennis	STUDENT LEARNING (How are our students doing?)
2	Dillingham	Richelle	STUDENT LEARNING (How are our students doing?)
2	Glynn	Angela	STUDENT LEARNING (How are our students doing?)
2	Glynn	Alyssa	STUDENT LEARNING (How are our students doing?)
2	Glynn	Angela	STUDENT LEARNING (How are our students doing?)
2	Huerta	Vicente	STUDENT LEARNING (How are our students doing?)
2	Marburgh	Tera	STUDENT LEARNING (How are our students doing?)
2	Medina	Dariana	STUDENT LEARNING (How are our students doing?)
2	Melo	Nelson	STUDENT LEARNING (How are our students doing?)
2	Milan	Janeli	STUDENT LEARNING (How are our students doing?)
2	Robinson	Betty	STUDENT LEARNING (How are our students doing?)
2	Smith	Kashekia	STUDENT LEARNING (How are our students doing?)
2	Williams	Shelby	STUDENT LEARNING (How are our students doing?)

1	aklilu	adeye	DEMOGRAPHICS (Who are we and with whom are we engaged?)
2	Wood	Douglas	STUDENT LEARNING (How are our students doing?)
2	Wotring	Holly	STUDENT LEARNING (How are our students doing?)
3	Bible	Gerard	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Cole	Celeste	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Fisher	Kayla	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Gonzalez	David	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Hair	James	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Hubbard	Staci	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Jackson	Vincent	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Morris	Joshua	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Newsome	Nicole	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Perrault	Aaron	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Pickrom-Wright	Tiffany	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Porter	Leonard	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Sanchez	Juliana	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)

1	aklilu	adeye	DEMOGRAPHICS (Who are we and with whom are we engaged?)
3	Stonecipher	Miguel	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
3	Zuniga	Abigail	SCHOOL PROCESSES AND PROGRAMS (What are our procedures, methods, and practices?)
4	Batiste	Keisha	PERCEPTIONS (How well do we do business?)
4	bennett	dominique	PERCEPTIONS (How well do we do business?)
4	Boston	Nicole	PERCEPTIONS (How well do we do business?)
4	Boyd	Dumasia	PERCEPTIONS (How well do we do business?)
4	Buckmre	Lynita	PERCEPTIONS (How well do we do business?)
4	Creeks	Bridgette	PERCEPTIONS (How well do we do business?)
4	Davis	Vanessa	PERCEPTIONS (How well do we do business?)
4	Dudley	Shonda	PERCEPTIONS (How well do we do business?)
4	Dudley	Shonda	PERCEPTIONS (How well do we do business?)
4	Harris	Reginald	PERCEPTIONS (How well do we do business?)
4	Jefferson	Tayler	PERCEPTIONS (How well do we do business?)
4	Johnson	Monica	PERCEPTIONS (How well do we do business?)
4	Johnson	Tiffani	PERCEPTIONS (How well do we do business?)
4	Linder	Andy	PERCEPTIONS (How well do we do business?)
4	Long	Samantha	PERCEPTIONS (How well do we do business?)
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4	Singeltary	Sam	PERCEPTIONS (How well do we do business?)
4	Soders	Lance	PERCEPTIONS (How well do we do business?)
4	Strickland	Nadosha	PERCEPTIONS (How well do we do business?)
4	Verdun	Lacy	PERCEPTIONS (How well do we do business?)
4	Wilson	Avery	PERCEPTIONS (How well do we do business?)

## 2.1: Campus Improvement Plan developed with appropriate stakeholders

The campus improvement plan was developed with subcommittees of teachers, paraprofessionals and administrators.

1	aklilu	adeye	DEMOGRAPHICS (Who are we and with whom are we engaged?)
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#### 2.2: Regular monitoring and revision

CPAC meeting dates are **September 18, 2023, October 23, 2023, December 11, 2023, February 26, 2024,** and **April 15, 2024**, to review monitor and revise the CIP.

#### 2.3: Available to parents and community in an understandable format and language

A copy of our Campus Improvement Plan will be available in our front office, the monthly newsletter (Wildcat Word), and posted on our school's web page. It will be provided in Spanish and English. Parents will be sent a mass communication via text and email of how to access the document.

#### 2.4: Opportunities for all children to meet State standards

All students will have the opportunity to meet state standards through whole group instruction, small group interventions, tutorials, differentiated instruction, and TEKS focused high-quality instruction. The Cunningham Title I program provides for parent involvement activities, extended day tutorials in core subject areas, Saturday School Tutorials, supplemental retiredteachers' support, and college tutors. Title I provides 3 Secondary Instructional Specialists for our campus; Math, ELAR and Science. Our State Compensatory Program (SCE) consists of a STAAR preparation Saturdays, weekly tutorials, and Saturday School sessions for content areas, a Technology Instructional Specialist, and an intervention Math/ELAR teacher. ESL teachers and classroom support are provided. Through CTE, CMS offers our students classes in Career Portals – Humanities, Principals of Manufacturing, Video Game Design, and Digital Design. Over the past several years, the school has worked hard to improve in every content area through developing relationships with all stakeholders, and providing more rigorous instruction that reflects in our student activities and testing results. We believe in building relationships with students, staff, and parents. We also believe that our continued success can be attributed to our S.T.E.P.S. (Social Emotional Learning Program). To address the needs of special education students, our campus incorporates a collaborative teaching model (co-teaching), which allows a certified Special Education teacher to work collaboratively and side-by-side with a general education teacher. Co-teachers work exclusively with one specific content area. This teaching model has helped students close academic gaps and make adequate academic gains. We provide Saturday school tutorials throughout the school year as remediation for students who failed or were at risk of failing a core subject during the previous nine weeks. These Saturday School Tutorials were created to help At Risk students receive additional instruction throughout the year and obtain a passing grade in the core subject area(s) failed. We provided specialized pull-outs for each content area as well and collaborated with district specialists to help create engaging lessons. This resulted in innovative small group instruction. Implemented in the 2018 - 2019 school year, all 8th grade students are required to take a college and career readiness course (CCR). This will continue in 2023-2024. Implemented in the 2019-2020 school year, all 7th grade students are required to take a class supplemental to ELAR called ThinkTank. Our teachers have been trained extensively on guided reading, small group instruction and data driven instruction. We also provide student tutorials for those identified at -risk; our dyslexia teacher provides dyslexic services for those identified in need. Our campus instructional coaches provide intervention support to teachers as well as to students throughout the year. Our school counselors provide students emotional support and guidance whenever needed.

#### 2.5: Increased learning time and well-rounded education

Cunningham Middle School teachers use Galena Park ISD's curriculum in the classroom. The district curriculum is aligned to the state standards. All teachers have 45-50 minutes of uninterrupted instruction, with the same group of students, every day.

District-created assessments and released STAAR tests are used to measure student progress throughout the school year. Data is used from an array of assessments to determine classroom instruction and student interventions. Struggling students are identified and tracked by the campus RTi (MTSS) team.

Each classroom is equipped with an interactive panel, projector, and document camera.

Our programs that help serve our special populations are Special Education, ESL and Pre-AP.

The dyslexia teacher services students by using the Reading By Design program. Professional development activities include, but are not limited to, Region 4 Dyslexia trainings, online webinars, and/or attending district-level meetings for dyslexia interventionists/teachers.

#### 2.6: Address needs of all students, particularly at-risk

To address the needs of special education students, our campus incorporates a collaborative teaching model (co-teaching), which allows a certified Special Education teacher to work collaboratively and side-by-side with a general education teacher. Co-teachers work exclusively with one specific content area. This teaching model has helped students close academic gaps and make adequate academic gains. We provide Saturday school tutorials throughout the school year as remediation for students who failed or were at risk of failing a core subject during the previous nine weeks. These Saturday School Tutorials were created to help At Risk students receive additional instruction throughout the year and obtain a passing grade in the core subject area(s) failed. We provided specialized pull-outs for each content area as well and collaborated with district specialists to help create engaging lessons. This resulted in innovative small group instruction. We also provide student tutorials for those identified at risk; our dyslexia teacher provides dyslexic services for those identified in need. Our campus instructional coaches provide intervention support to teachers as well as to students throughout the year. Our school counselors provide students emotional support and guidance whenever needed. We utilize homegrown students, retired teachers, and college tutors to assist with atrisk students as an extra layer of support.

#### 3.1: Annually evaluate the schoolwide plan

The CMS CPAC meets at least 5 times per year. During the 2023-2024 school, the committee will meet **September 18, 2023, October 23, 2023, December 11, 2023, February 26, 2024,** and **April 15, 2024.** 

The school wide plan is also evaluated quarterly during campus data meetings, faculty meetings and administrator meetings.

The entire campus meets as a whole annually, typically at the end of March, to begin the CNA process and to evaluate the

campus improvement plan to determine if the plan has been effective in addressing the major problem areas.

#### 4.1: Develop and distribute Parent and Family Engagement Policy

The Parent and Family Engagement Policy will be reviewed and revised by the Parent and Family Engagement Committee.

Name	Role
Dr. Morris	Principal
Mrs. Newsome	Assistant Principal
Dr. Glynn	Counselor
Ms. Garcia	Counselor
Mrs. Kimberly Lane	Parent

The Parent Engagement Policy will be distributed electronically via email, will be included in our front office, monthly newsletter (Wildcat Word) and on our website in both English and Spanish. The policy will be reviewed and updated throughout the year.

#### 4.2: Offer flexible number of parent involvement meetings

Parent family engagement meetings and activities will be offered throughout the year on the campus. The PFE committee will meet monthly. Below are tentative meetings/activities scheduled for parents:

- POM (Parent on the Move) Volunteer Meeting
- Title I Annual Meeting
- STAAR Parent Informational Meeting
- Open House /School Parent Compact
- Fathers take your children to school
- Parent conferences (Varies)
- · Father Daughter Dance
- Mother Son Brunch
- Grandparents Breakfast
- Winter Wonderland
- Multicultural Festival

# **Campus Funding Summary**

199 - Local					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
2	3	14	Student incentives to promote student growth		\$3,500.00
Sub-Total					\$3,500.00
Budgeted Fund Source Amount					\$103,385.00
+/- Difference					\$99,885.00
			211 - Title I, Part A		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
					\$0.00
				Sub-Total	\$0.00
Budgeted Fund Source Amount					\$24,563.00
+/- Difference					\$24,563.00
Grand Total Budgeted					\$127,948.00
Grand Total Spent					\$3,500.00
+/- Difference					\$124,448.00